

SPECIFICATIONS

DESCRIPTIVE TITLE OF THE INVENTION

Financial instruments, derived from root products, are used as tools for risk management in manufacturing business

CROSS REFERENCE TO RELATED APPLICATION

This application is a Continuation In Part to previous application: Risk Management for Manufacturing

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Abstract

Background of Invention:

1. Field of the Invention

This invention relates to developing risk management tools for manufacturing environment to achieve market efficiency

2. Related field

The globalization of market economies is changing the way business in general, and manufacturing in particular, are conducted. In addition to the usual supply and demand factors, the huge inflows (and outflows) of capital from one market to another are creating a much larger market swing than the predictable seasonal or cyclical changes that occur from time to time. This stems from significant inter-manufacturing trades that take place routinely around the world. In a given environment there are risk elements that in normal circumstances are assumed to be known among the parties involved in the line of supply chain. Buyers and sellers in manufacturing sector expect a fixed price once an order is placed. They assume that the market conditions including currency and interest rates remain static during that period or if not each party is responsible for the risk involved.

In today's practices purchases and sales are made between any two parties in the old fashion way. A handshake. Such arrangements, known as forward contracts, bear a fixed price and promised delivery. A vast majority of these contracts remain exposed to risk; its significance has recently come to light mainly due to globalization of business activities. The manufacturing community has not yet addressed the question of shifting risk from tangible assets (the inventory) to paper trading (securities).

Manufacturers are aware of the risk involved in building up inventory if the market goes soft because an untimely liquidation can be costly. Those who do not maintain inventory assume a similar risk. A sudden increase in the price of raw materials may cut into their profit. Minimizing the cost of storage or inventory, however, provides a strong and logical economic justification, considering the cost of money alone. The application of risk management will accommodate the manufacturers' inventory dilemma as well as stabilizing prices. It will end the boom and bust cycle by creating price stability in basic commodities. It also provides price transparency which helps market to become more efficient. Most significantly it lowers the cost to consumer by creating more competitive business environment

The risk factor

Risk is an element of uncertainty. Generally risks are typified as speculative or inherent; they are either static or dynamic. Risk management is a tool for removing the lack of knowledge about the type of risk. Risk is normally reduced or avoided by shifting it from, say, consumer to risk taker. A major risk in business is market risk. The market risk may generally be perceived as price, interest rate and currency exchange rate. Any movement in a price or rate will be undesirable to some market participants. Financial market innovations have sharply reduced many liquidity risks in recent years. Risk management, as a tool, can help minimize possible financial losses resulting from price changes. This technique is extensively used in futures industry. In all these cases formal exchanges facilitate the risk management by allowing the producer and consumer to transfer their business risk to risk takers.

Present practices in risk management

Risk management has been, of course, addressed in some businesses through traditional commodity exchanges. The mechanism of risk management is generally based on certain products representing a broad spectrum of industries ranging from agricultural to mining and financial. At present a limited number of products traded in such exchanges serve as bench mark for pricing the underlying commodity of a given industry. Crude oil is an example for petroleum industry. The market liquidity is then largely dependent on such selected product. It should be noted that the specific product selected even though fully researched does not guarantee of being the right one and many tries are made before a successful launch of a product is proven. This interpretation of product selection is generally based on criteria practiced in traditional commodity exchanges. The criteria for product selection, presently tailored for floor trading model, include size, volatility, source of public information (such as supply and demand), existence of dealer community and most important, the liquidity factor which is considered an essential element for risk management.

Based on such products financial instruments are designed. They are then used as the medium to shift financial risks. This implies that certain physical assets should be translated to financial instruments. The economic value of commodity trading, therefore, lies in its ability to transfer risk from the hedger (producer and consumer) to investors or risk takers. This is the basis for stabilizing price which accommodates a smooth supply chain within, say, the manufacturing community. The greatest achievement of financial instruments is to free, for example, manufacturer or supplier from commitment to holding contract until the goods are delivered or received at the expiration date. They can be traded as any other traditional securities

Problem of developing products

The extension of random product selection to other industries, as means of risk management tool, is difficult and costly due to several factors. Firstly, the number of products become limitless in, say, manufacturing as the value-added products continue to expand. Secondly, the dynamics of industry cause continuous changes in product

specification and most important, the global trade requirements will render the existing rigid exchanges impractical for handling large number of products effectively. In contrast to standard contracts, non-standard contracts pose a higher risk for exchanges than standard contracts. Risks include those with bad credit (e.g., due to bankruptcy or foreclosure), non-performing contracts (e.g., late or non delivery of goods or non payment).

In view of the above; therefore what is needed is a system, method and computer program product for flexible products and contracts adaptable to risk management. Such a system would create a "marketplace" in which producers and consumers of these financial instruments as a means for managing their risk.

Summary of the invention

The present invention is a system, method, and computer program product for development of identifying those products that can be traded as financial instruments. In particular, the present invention provides flexible contracts based on generic root products transforming the root products into a financial instruments. As such, the present invention provides risk management and a resource for dissemination of information benefiting producers, consumers and. In this way, every individual involved in the manufacturing sector can access information stored in a marketplace trading manufactured products based on present invention.

One advantage of the present invention is global transparency of prices of key manufactured products leading to lowering consumer cost in consumer and durable goods.

Another feature of the present invention is that it reduces the amount of time and money when negotiating for the sale of a inter- manufacturing product which in turn reduces the cost of sale as well as cost of goods sold. This will ultimately reduce the cost of goods within manufacturing itself.

Another feature of this invention is the rationalization methodology upon which financial instruments as underlying commodity are developed. It is a computer assisted methodology that performs the selection process, market research and transformation of the root products into a financial instruments.

Another advantage of this invention is the ability of manufacturers to price their finished goods at market prices

Another advantage of this invention is the ability of manufacturers to hedge their position when selling finished goods.

Another advantage of the present invention is that it archives information about the manufactured products and bid/ask information to be used to determine a true price for raw materials.

Further features and advantages of the invention as well as the structure and operation of various embodiments of the present invention are described in detail below with reference to the accompanying drawings.

Brief description of drawings

Fig. 00- A Fractal approach to industry's sector analysis

Fig. 02- How the Pareto's Distribution Law is applied

Fig. 015- Analysis of Manufacturers coding system

Fig. 3- Root Extraction Process 300

Fig. 4- Existing Forward Platform

Fig. 5- New platform 200

Fig. 6- The general format of flexible, semi-standard contract

Fig. 0112- Public Data Aggregation Engine

Fig. 012- Analysis engine

Fig. 013-Product intelligence: How the key market data is collected

Table 11- Basis of availability of information

Table 12- Example of identifying key sectors; the table shows the type of information is collected in the database

Table 13- Identifying product key players (producers and consumers); the table shows the type of data collected in the database

Tables 14- General design of database for marketing information

Detailed description of preferred embodiment

Pre-amble: In a given marketplace there are generally two elements that define its degree of activity. The most obvious is what is usually traded. For example in the stock exchange equities are bought and sold. The second element is the public availability of information about the transactions. For example daily posting of all equity prices can be found in all daily publications. Such a marketplace is considered open market with varied degree of liquidity. In a “closed”, and necessarily non liquid marketplace, such as auto business, neither the most actively traded autos nor any transaction prices is public information. Financial instruments facilitates transformation of a closed market to an open market.

Throughout this embodiment two fundamental principles are pursued. First, taxonomy is utilized to gain the domain knowledge and construct a “tree”. Secondly, Pareto’s Distribution Law is employed to extract the products that are most significant.

The process begins with an industry and a sector. The next steps are

- Development of a taxonomy to gain domain knowledge for sector’s products.

- Identification of root products.

- Establishing commonality of vendors specifications of such products.

The concurrent step is to track key data by:

- Collecting prices of key products.

- Compiling marketing information.

- Indexing for related products prices.

The final stage is to design a financial instrument on the basis of available data

- Identifying key root products.

- Design a contract based on a root product

1. Sector Products

In any stage of manufacturing where one state of material is transformed to another certain value is added to the original state. This “value-add” consists of material, labor, plant and equipment. In this analysis the material cost is considered the only variable element in measuring the value-add. Sector usually refers to similar or related “value-add” that belong in the same group.

As an example of such in- process material consider a steel mill. The pig iron is acquired as raw material from the ore owner. The steel sheet is produced which bears a known value add. Depending on the application the steel sheet will be used as next raw material

for auto manufacturer. In each stage of transformation the manufacturing fixed cost notwithstanding, the “raw” material is the element whose price movement directly affect the value-add. All such products are within the primary stage of steel making sector

As another example, a utility company purchases electricity from power generation station and sells electricity at distribution level to municipality as raw material (the value-add is the cost of transmission and the step down substation). The municipality will sell electricity at kilowatt-hour rate to residential units (known value-add). The in-process-material, here refers to all value-added costs involving the transmission and distribution. The sector here refers to power distribution.

Fractal analogy:

By sectionalizing all manufacturing levels numerous value-add materials, both tangible and non tangible, can be discovered. For example in electronics manufacturing sector there are semiconductors, power, interconnect, opto-electronics, etc. The above process can go on until it reaches a stage from which no further value-add is realized.

For a targeted sector a “tree” is then constructed. The tree (trunk) represents major product groups of a sector. Each group is further analyzed to search for the root product. To avoid unnecessary and cumbersome job of listing all and every product throughout the process the principal of Pareto’s (Distribution) Law, commonly known as 80/20 rule, is adopted as a convenient tool.

To begin the process the domain knowledge of a particular manufacturing sector is required . This is accomplished by sectionalizing the targeted manufacturing sector indefinitely (analogous to fractal concept in Chaos theory). In Fig. 00 several manufacturing sectors (chemical, electrical and electronics) are derived from block 001, the manufacturing sector. Electronics (block 0013) is then broken down to semiconductors, switches, opto -electronics, display, interconnect,(blocks, 00131 through 00135). This process continues until a base or root product is extracted.

Once a sector is identified its value-added products, based on the breakdown indicated in Fig. 01 are extracted. Referring to the diagram all products with unknown or custom made “value-add” are ignored. Only those products that are manufactured repetitively and their value-add is universally established are selected.

Sector's Analysis

Taxonomy is a logical hierarchical classification showing relationship among all the categories and reduces complexity. The taxonomy of manufacturing sector for analysis leads to the domain knowledge of the sector as shown below:

+ Manufacturing Sector

+product

- root product
- technology
- market share
- shelf life

+ market intelligence (marketplace)

- market fundamentals
- statistics
- **market data**
- inter-markets

+business intelligence (producers/consumers)

- operational
 - plants & equipment
 - production capacity
 - history of hires/layoffs
 - history of plants expansion/closing
- financial
 - financial statement
 - merger and acquisition
 - analysis
 - sales data
 - operating margin
 - marketing data digest**

+supporting industry

- sales (trade show, seminar,...)
- engineering, design and research
- government liaison and PR
- trade association
- trade publication

Product Analysis

For the targeted manufacturing sector first a “tree” is constructed . The tree branches represents product groups of that sector followed by sub- group (smaller branch) to ultimately arrive at the root product. To avoid unnecessary and cumbersome job of listing all and every product throughout the process the principal of Pareto’s (Distribution) Law, commonly known as 80/20 rule, is adopted as a convenient tool. As an application of Pareto’s Law the flow diagram (see Fig. 02) demonstrates how the selection of subgroup and sub subgroup of a product group can be made. The selection is based on the assumption that starting with a given group of product a handful of subgroup items are most dominant. Block 020 represents a list of or bill of materials used for a production line. Block 021 shows a group of related product items. The system calculates the Dollar value of the first item and checks if they represent 80% of Dollar amount. If not it fetches the next item and so on until the result is achieved. Once the “dominant” items have been selected the process of extracting the root product of each product begins.

The process of going from a general product to the root product involves several steps as shown in Fig.3:

The first stage requires a full analysis of industry business sector with respect to its taxonomy of products as indicated by block 120. Block 110 represents a group of general, unidentified products. The next level involves development of a tree trunk for the sector, block 140. Such a trunk identifies all major products that branch out of the trunk of tree. Block 150 is another iteration of further branching to sub-sector, etc. Once all major branches are identified any targeted product can be traced to its root product.

Homogenization

After the branches and root products are identified, the search for commonality of specification begins. Block 160 represents sorting and comparing specifications of root and branches. The task is to explore root product with common specifications to arrive at a “homogenized” root product. Since the manufacturers continuously enhance their existing product and or develop new products to maintain or improve their market share continuous maintenance and updating of specification is required. The system’s database in several steps updates, adds and removes items within the “listed” product table to maintain product currency.

The following describes a taxonomy of product and the methodology (steps A through F) needed for frequent update.

+ Manufacturer Part number decoder

- prefix identifying, manufacturer, trade mark, others
- suffix identifying specification for a particular part
- product classification identifying product group
- the root product

+ Technical data

- physical characteristic

- electrical properties
- environmental
- material
- + Specification
 - design feature
 - packaging/enclosure
 - organization
- +standards
 - form factor
 - code
- + technology
 - die
 - process

a) Starting with general product availability along with the list of vendors the following steps are required. Data about manufacturer's part numbering/coding and product category are stored in the database. The following steps are needed to extract the root:

Listing of all items taken from vendor

Identify vendor (using vendors code table in database)

Extract the preliminary root (base) product by identifying prefix and suffix

An example refers to fig. 015: SN 74 F 373NT 1992

- a. SN: **Texas Instrument**
- b. Identify prefix:(**prefix :74F**)
- c. Identify suffix: (**NT 1992 : suffix**)
- d. strip b and c
- e. Identify root code: (**373**)
- f. Identify the root: (**flip/flop**)
- g- Identify branch: (**logic devices**)

The Database will contain:

1. vendor reference (name, products relevant to selected group, product code)

An example is provided in the following table:

<u>vendor</u>	<u>product group</u>	<u>product code</u>
mosel vitelic	dram	v53c
mosel vitelic	sram	ms62
texas instrumets	logics	sn74
micron	dram	mt4
nec	dram	mupd42

2. product coding (prefix-base-suffix-other).

<u>vendor</u>	<u>product part number</u>	<u>prefix</u>	<u>base</u>	<u>suffix</u>	<u>other</u>
mosel vitelic	v53c404B p60L	v53c	404	Bp60L	

texas instr.	SN 74 F 373NT 1992	SN 74 F	373	NT	1992
nec	mupd424400 LE70A	mupd42	4400	LE70A	
micron	mt4c4001j	mt4c	4001	J	
hyundai	hy514400b	hy51	4400	b	

b) Temporarily store the item within the pre-defined group, sub-group, etc.
In the above example: flip/flop, main branch(group), sub-branch 1-2-1-1-x, etc.

c) compare specifications (including technical data) for different vendors
To do this a database is designed to capture, store and retrieve all the relevant technical data available by the vendors. This is the critical database that will be the genesis of product specifications review and matching.

To accomplish that a parent/child relational table is designed: item (child) ID/parent ID

DEFINITION OF ID AND ITS PARENT ID

<u>ID</u>	<u>description</u>	<u>parent ID</u>
an item/entity	what it is	contains that item / other parents
<hr/>		
sample	sample	sample
cmos	technology employed	technology
technology	engineering basis	technical data sheet
technical data sheet	technical specification	specification
fast page mode	rapid access	speed
4mx4	byte size in bits	organization
18 pin	number of connections	Pin count
pin count	number of pins	physical properties
physical properties	appearance of product	specification
soj	method of enclosing	packaging
packaging	technique used for enclosing	physical properties
0603,0805,1206	EIA code for sizing	type
type	identify the prod. by standard code	physical
properties		

The following examples demonstrate the way the initial product were selected as fitted into the ID/PARENT ID FORMAT:

GROUP 1-Integrated Circuits (IC)
ID: IC, Parent ID: electronics device

subgroup 1: memory devices

ID: memory device, Parent ID: Integrated Circuit devices

Sub-subgroup 1-1-1: dram

ID: dram, Parent ID: memory devices

Sub-sub-subgroup 1-1-1-1:

1mx1, cmos, fast page mode, 60 ns, 5v

ID: CMOS , Parent ID: technology

ID: fast page mode, Parent ID: speed

ID: 5 v, Parent ID: technical data

ID: 1mx1 , Parent ID: organization

ID: 60 ns, Parent ID: access time

sub-sub-subgroup01-1-1-1-1 :

ID:18 pin, Parent ID: Pin count

ID: dip, parent ID: packaging

Sub-subgroup 1-1-2 : sram

ID: sram, parent ID: memory devices

Sub-sub-subgroup 1-1-2-1

item: sram, 32kx 8

ID: BiCMOS , parent ID: technology

ID: 128kx8, parent ID: organization

ID: plastic dip, parent ID: packaging

ID: 5 v, parent ID: technical data

ID: async, parent ID: technical data sheet

ID: 32 pin, parent ID: pin count

sub-sub-subgroup 1-1-2-1-1:

ID: 20 ns, parent ID: access time

subgroup 1-2, logic

ID: logic devices, Parent ID: Integrated Circuit

item: 74hc00, nand gate

sub-subgroup 1-2-1 : cmos logic

ID: cmos, parent ID: technology

ID: 74hc series, parent ID: type

ID:00, parent ID: designated code

ID: -55 to 125 c, parent ID: physical properties

ID: soic , parent ID: packaging

sub-sub-subgroup 1-2-1-1-1 :

Next, retrieve the stored item : compare and update specification:

- a. Identify part ID against manufacturer
- b. Identify part ID against production date
- c. Compare part ID against new revision
- d. update product table

d) Measuring the degree of relative importance of products

The system first lists all items required, say, for purchasing. It then utilizes Pareto's Law to determine the major or key purchases. The steps are as follows

- i. Identify base product of a sub-group and exclude all quantities less than lot size of the subgroup
- ii. Calculate total purchase, both spot & contracts by multiplying quantity and price
- iii. Take 80% of (ii)
- iv. Sort on the order of highest value, that is, quantity times purchased price.
- v. Add items downward until the total approaches or equals the figure obtained in (iii). The total number of items will then signify the key items. It should be around 20% of all items.

If the result is not satisfactory proceed with another iteration as follows:

- Tabulate the items that have produced the above figure.
- If total of selected items is greater than 20% of total numbers add 20% of items downward.
- Calculate subtotal value.
- If total is less than 80% of total add items downward until total approaches 80%
- Repeat above steps until 20% is reached within approximation.
- vi. List the items

EXAMPLES:

As an example consider **purchase** (bid) of goods.

Begin with subgroup 1-2 (logic devices of integrated circuit group) : 74F273, 74F 00, 74F11, etc... are all root products,

$10,000 \times \$1.50 + 14,000 \times \$1.20 + \dots = \$40,000$ of subgroup 1-2

$\$40,000 \times 0.8 = \$32,000$

There are 10 items of subgroup 1-2,

The first two items total value ~ \$32,000?

If not add the next item of list

As a result three products are selected : 74F 373 , 74F 11, 74 F00

As another example list all items **offered** for sale (spot and contracts)

Follow an identical approach to purchase example

As this process continues and the listed items are tallied those products that appear most frequently in the lists would have the highest relative strength.

e) Add the stored item if (c) and (d) are satisfied

f) update or delete items based on last technical data revision, including phase-out and obsolescence.

Root Product Specification

The full specification of the root product (as generic product) is now updated and is “attached “ to the root product. This is indicated as in Fig. 5, block 170. The root product is now generically specified.

Some products are the key root products; also known as standard products. The remainder are known as semi-standard products based on generic root product. Any semi standard product must contain a generic root product to be defined as such. This is further explained in Section 3. Fig.5 shows how the invention utilizes the generic root product to create a semi-standard contract.

2. Sector Market Research

Business Intelligence

The bulk of business intelligence will be extracted and updated from filtered news sources (routinely published via the Internet). An intelligent agent filters the required content, based on dynamically changing key phrases. Once a manufacturing sector is determined a complete list of suppliers and consumers of that sector is compiled.

The following research data will be collected for further support and verification as shown in Fig. 0112. The process for collecting public data is described below

- Identification of suppliers and key consumers are generally available in exchanges that categorize the listed companies based on industry sector.
- suppliers marketing and sales information will be best obtained by analyzing company’s financial reports. Direct access to marketing and sales require prior relationship. Some general data (mostly historical) is available through trade associations and publications
- performance measurement based on financial analysis is only a guess work done by investment banking industry
- performance based on trade is only available through credit agencies based on company’s borrowing history
- performance based on people and management changes is easily available from news agencies and companies public relation departments

Table 11 summarizes the extent of free publicly available information. Fee based services such as market research organizations can always be used as secondary source

Database Engine

For database design refer to tables 12, 13 and 14. Producers of such group and or subgroup, sub-subgroup will be identified and the tables will be constructed as follows:

- A) Company name, group ID, web site, physical location, contact, etc
- B) Name, group ID, key product1, key product 2, etc (totaling 80% rev), date
- C) Group ID, total quantity product 1, total quantity product 2, etc.
- D) Group ID, total quantity product 1, total quantity product 2 for sales
- E) Commodity 1, Commodity 2, commodity 3-for each commodity % of revenue contribution or % contributed to cost of goods should be indicated
- F) For a conglomerate: total revenue, breakdowns of major sectors (e.g, electronics, memories, etc)

- G) For producers sales data from financial statement: Company name, group ID, last quarter sales, last year sales, last 3 years acc. sales
- H) Repeat (A) for product 1(include breakdown of subgroup, sub-sub-group and market share)
- I) Repeat (A) for product 2,
- J) Repeat (A) for product 3,

Market Intelligence

After the business intelligence is established and players are identified and the general criteria for researching a product is reviewed the market analysis for the specific sector begins. Referring to Fig. 013 the key data for analysis are:

- a) market size (Total Available Market). This is shown as block 0131
- b) market data availability (or accessibility)- This feature implies the existence of an open market where the data about the prices and availability (supply) can easily be ensured. This is depicted in blocks 0132 and 0133
- c) cash market size-Product's cash market is a pre-requisite for selecting the product. Such product ensures that the potential for its forward price liquidity would inherently exist.
- d) Multi-currency trade- Each product is traded in a market's local currency. This implies that the normal daily fluctuation of the marketplace's currency will be added to the already existing market fluctuation of the product.

The next step involves a comprehensive collection of data about products. Fig. 013 is again used to demonstrate the flow of information for specific product market analysis.

Data Analysis

The process of collecting information is most time sensitive. In today's wired world the timeliness of information is more important than the content detail, or full accuracy.

Generally, there will be two distinct sources that would define the required data as shown in Fig. 012. The key components of supply are shown as blocks 0124, 0125, 0126 , 0127

and 0128. Those of demand are shown as blocks of 01292 through 01295. Aggregation takes place as regional and sector level shown as 01296 through 01299 to collectively provide the News relevant to market data

The repository engine shown in diagram 0112 allows the database engine process the following information:

i) identification of key product data for a given entity

Most entities normally disclose such data along with their publicly available financial data. Otherwise data is indirectly collected via products aggregate market share.

ii) compile shipped products

Individual supplier normally does not supply such data, but it is possible to collect and estimate aggregated data based on supplier's market share, revenue reported and average selling price.

iii) compile prices

Prices are assumed to be available because open market exists for such products. In absence of open market the average selling price(ASP) can be derived from aggregated shipped products based on reported revenue.

The information retrieved from database engine will further generate the following research data to verify the producers rating once the products are identified

- Identification of suppliers and key consumers
- performance measurement based on financial analysis
- people and management changes

Database updates will be made using continuous data feed supplied by data vendors

3. Financial instruments

Referring back to Fig. 5 the first step assumes that the root product is already extracted as shown in block 2. Such product is fed with a generic specification, block 12 derived from industry standards. The next step can split into two choices: (i) the Root product is sufficiently general to fit the standard contract with general conditions, block 4. In this case the contract will be interpreted as financial instrument, block 7. This kind of financial instrument can be traded in any conventional exchange. This means such a contract when traded in the platform can be traded in a multi-lateral manner instead of bilateral implying that it is "tradable" at any time between any two parties. (ii) the Root product is not quite standard implying that some conditions of general contract will have to be modified as shown in block 3. Fig. 5 flow diagram shows that in this case the original forward contract, block 11 is now modified to represent a semi-custom contract. Such flexible semi standard contracts, encompassing most value-added products, are then transformed to financial instruments.

The main characteristics of a financial instrument's contract, is shown in Fig.6. These elements indicate the generalized condition of contracts between buyer and seller.

The second column represents the major properties of the contract. The third column shows dependency on the product being traded and the marketplace where it trades. This results in frequent changes of the contract terms and conditions as stored in database. This means for each specific root product and marketplace the third column changes accordingly. For example if product changes from memories to wet chemical and from Japan marketplace to Germany the following changes take place in the third column :

- a) kilogram instead of units
- b) 1000 liters instead of 100 units
- c) Euro instead of Japanese Yen
- d) tick value (minimum fluctuation) 1 point instead of 5
- e) marketplace (Frankfurt instead of Tokyo)
- f) daily limit (5% instead of 10%)
- g) initial margin (10% instead of 15%)
- h) 130 days or calendar date instead of standard multiples of 30 days

As product is specified, the system will update or adjust the contract property for lot size. For a contract with physical delivery, the contract replaces the product's generic specification with exact specification. It also adjusts the daily limit and performance bond required for the contract. In this manner a general condition of contract is modified to reflect a particular condition of contract as reflected in a typical forward contract. The semi-custom (or semi-standard) contract is universal implying that it can be used in different marketplaces and in different environment. The main characteristics simply change as key factors such as product, delivery date, etc. change.

Transforming a non-standard bi-lateral contract to semi-standard financial instrument

The present practice in buying and selling in manufacturing is routine. A consuming manufacturer enters into a purchase "contract" with a selected producer either directly or through an authorized distributor. Such contract is an agreement between two parties as shown as block 1 in Fig. 4. based on a fully specified physical material. It is a typical forward contract which spells out particular conditions and terms including material specification, price and delivery term. These known value-add materials defined as "Products" are of two types:

A) Standard

Starting with Fig.4 the most obvious case is that of standard product as shown in block 11 which generally bears standard specifications. An example will be Heating Oil #2. Standard products accept no change in specification and have unlimited life span. Standard products have the advantage of being incorporated into standard contract shown as block 2. These contracts are interchangeable and can repetitively be used between any two parties in trading environment. In this case if two parties enter into a forward contract

for most standard products(for same) is a matter of calculating the equivalent of futures contracts to the exact quantity of contract and delivery terms to secure a “hedged” position as risk management tool; hence eliminating any potential risk as indicated in block 3. If the product is a derivative of underlying commodity an indexing procedure may be required to arrive at correct number of contracts. An example will be trading of fuel oil #6 based on the underlying commodity, namely, heating oil #2.

B) Semi-standard

A non standard product, appear as forward contract shown in block 1. It represents any product for any application which may or may not be repetitive. The non standard products generally result in non standard contract. A non-standard product or contract, shown as block 4, can not be interchanged, but it can be “managed” by a dealer who would guarantee the contract between the two parties under certain terms between each party and himself. In effect, the dealer assumes certain financial risk in case of default by either party. He has two choices for managing his own risk:

i)Block 51 refers to a possible availability of open market for the underlying commodity. This is the case of a derivative. The example is a jeweler who manufactures gold ring. The underlying commodity , standard gold is traded in open market. In this case the dealer is able to “hedge” his position based on certain index.

ii) Block 52 refers to most common case that there exists no open market for the underlying commodity and the dealer is financially at risk. If either party defaults on such contract the only remedy is legal action by the injured party.

iii) The invention offers the semi-standard financial instrument as an efficient approach to trading practice.

Fig.5 shows how the new invention, a semi-standard financial instrument behaving as a financial instrument for a given product works. These flexible semi standard contracts encompass most value-added products; they are constructed based on generic root products which, in turn, act as standard products.

The root products when traded in an open market exhibit all the characteristics of an underlying commodity such as universal price transparency. Based on such data the indexing procedure, as described below, can be used to calculate all relevant value-added products.

4. Price Indexing

Index represents composite value of a group of items. Generally an index divisor is the sum of items divided by 100. Upon calculating divisor price indexing will be possible for all relevant products that are all in the same class

Index calculation

In concept, the Producer Price Index is calculated according to a modified Laspeyres formula:

$$I = (\sum Q_a P_i / \sum Q_a P_o) \times 100$$

where:

P_o is the price of a commodity in the comparison period;

P_i is its price currently; and

Q_a represents the quantity shipped during the weight-base period.

An alternative formula more closely approximates the actual computation procedure:

$$I = [(\sum Q_a P_o (P_i / P_o)) / \sum Q_a P_o] \times 100$$

In this form, the index is the weighted average of price relatives, i.e., price ratios for each item (P_i / P_o). The expression ($Q_a P_o$) represents the weights in value form, and the P and Q elements (both of which originally relate to period "a" but are adjusted for price change to period "o") are not derived separately. When specifications or samples change, the item relatives must be computed by linking (multiplying) the relatives for the separate periods for which the data are precisely comparable.

Footnotes

Information currently used for calculating weights throughout the PPI family of indexes is largely taken from the following censuses conducted by the Bureau of the Census of the U.S. Department of Commerce: (1) *Census of Manufactures*; (2) *Census of Mineral Industries* (which includes oil and gas production); (3) *Census of Agriculture*; and (4) *Census of Service Industries*. Other current weight sources include the Energy Information Administration of the U.S. Department of Energy and the National Marine Fisheries Service of the U.S. Department of Commerce.

A general description of how seasonal adjustment procedures are typically applied at BLS is given in appendix A at the end of this *Handbook*.

See "On the Use of Intervention Analysis in Seasonal Adjustment" by J. A. Buszuwski and S. Scott, *Proceedings of the Business and Economics Section, American Statistical Association*, 1988.

Procedure to calculate indexes

A) To calculate index of a group based on sub-sector, sub-sub-sector, .. root:

- specify a product group (sector)
- expand the entire breakdown (build the tree)
- calculate total available market(TAM) for each subgroup, sub-subgroup, etc in dollars
- determine TAM for traded product items in dollars
- determine closing spot (ideally forward) prices for each item
- if TAM is not available calculate TAM by multiplying shipped quantity at spot price
- calculate the change in index for a given period (delta * previous index)
- use simple average for calculating each sub-subgroup, subgroup and group index

An example for calculating TAM is shown below:

Products traded in group	Market share (sub-subgroup)	TAM	Market share (subgroup)	TAM	Market share (group)	TAM
4Mx16 SDRAM	65%	14,000,000,000	70%	20,000,000,000	70%	30,000,000,000
4M flash	50%	1,500,000,000	50%	3,000,000,000	10%	
128k SRAM	40%	960,000,000	80%	3,000,000,000	10%	

The final table will look like this. A detailed example for memories is shown in a detailed example

Product traded	description	root index	Sub-subgroup index	Sub-group index	group index	
4Mx16 SDRAM	Memory	sdram, 64m: 62.3 16m: 43.33 128m: 73.16	SDRAM: 66.68 EDO: 50.86 FPM: 47.05	DRAM: 62.20 SRAM: 45.90 FLASH: 44.66	All Memories 59.13	
0805 X7R	Ceramic cap	X7R, 0805 4.7 mf, 50v	X7R,NPO,...	GP ceramic	All capacitors	

B) Calculating the index of inter-related products (within the root)

1. list all similar items within the cell index
2. gather closing spot prices for each item at a given time
3. gather aggregated shipment for above date
4. calculate sum of shipment multiplied by spot closing. This is the volume
5. divide volume for aggregate shipment to get average price
6. divide volume at t1 (period one) by that at t0 (period proceeding that) and multiply by 100 to get Index

Designing the table ;

list previous prices of related products, then calculate the delta and multiply that

column 1: product id, related prod.1, 2,3,4...

column 2: product id, product price change, related product price

column 3: product id, related group product prices 1,2,3, formula

Targeted commodity	Commodity traded	Current closing price of traded commodity	Previous closing price of traded commodity	Targeted Commodity last price	New targeted comm.. price/formula
P1:1Mx16 MB,EDO, 50ns, SOP	P:1Mx16 MB, EDO,50 ns, DIP	\$4.25	\$4.35	\$4.65	4.6
P2: 4Mx4 EDO, 50 ns, DIP	As above	\$4.25	\$4.00	\$4.65	4.81
P3: 1mx16 SDRAM, DIP	As above	\$4.25	\$4.75	\$5.00	4.75
P4: 16mx1, FPM, 60ns, DIP	As above	\$4.25	\$5.00	\$5.00	4.625

Formula applied: $\$4.65 - (\$4.35 - \$4.25) * \$4.65 = \$4.60...$

Product P average closing price for period T1= Z_{t1}

Product P previous average closing price for period T2= Z_{t2}

Delta ($Z_{t2} - Z_{t1}$)= [w]

Product P1 last price for period X= Z_1

Product P1 adjusted price for period X= $Z_1 + Z_1[w]$

[] indicates absolute value

5. Examples

Building a domain knowledge for a given sector

The task is to analyze the business, product and market intelligence of the sector.

a) The first step is to review manufacturing classification (such as SIC) as provided by the US Government (1993 figures):

MAJOR MANUFACTURING SEGMENTS

<u>Industry</u>	<u>public co's</u>	<u>private co's</u>	<u>1993 sale</u>	<u>top 1000</u>	<u>SIC</u>
Computer	208	1150	140b	29	3571
Electronics	252	1200	300	14	3672/79
Chemical & plastics	105	1100	115	42	2812/99
Pharmaceutical	156	800	125	27	2831/65
Refinery products	28	390	320	18	2911
Pulp & paper	51	950	62	32	2611/76
Tire & rubber	6	600	21	13	3011/69
Ferrous metals	49	920	23	17	3312/35
Non ferrous metals	36	1150	36	11	3334/57
Electrical	56	750	130	10*	3612/48
Glass	10	200*	13	2	1793
Textile	48	400	20	8	2235/59
Transport Eq.	11	200*	5	2	3799/5088
Total	1016	9810	1046	225	

b) Next, it will be important to determine the relative importance of these manufacturing sectors as determined by statistical data.

INTERMEDIATE GOODS	relative importance %
1. commercial electrical power	4.197
2. industrial chemical	4.052
3. motor vehicle parts	3.780
4. industrial electrical power	3.249
5. steel mill products	3.198
6. fabricated structured metal products	2.899
7. electronics components	2.668
8. misc metal products	2.244
9. plastic, resins	2.002
10. paper board	1.260
11. paper boxed and containers	2.165
12. paper	2.077
13. finished fabrics	1.137
14. jet fuel	0.926
15. prepared print	0.878
16. #2 diesel fuel	0.840
17. processed yarn & thread	0.734

c) The product intelligence is derived from extracting the key products as detailed in the embodiment. The products are highly sectionalized and a specific group is being studied. The following tables are based on semiconductors as a sub-sector of electronics sector.

Selected sub sector product pricing data

product	date	closing
SDRAM 32mx4	12/4/00	\$8.00
SDRAM 1mx16	12/4/00	\$3.75
EDO 8mx8	12/4/00	\$12.00
FPM 8mx8	12/4/00	\$13.50
FPM 16mx4	12/4/00	\$12.50
FPM 4mx16	12/4/00	\$14.95
EDO 16mx4	12/4/00	\$16.50
FPM 4mx4	12/4/00	\$5.50
SDRAM 8mx16	12/4/00	\$7.20
EDO 4mx16	12/4/00	\$5.25
FPM 1mx16	12/4/00	\$4.75
SDRAM 4mx16	12/4/00	\$4.00
SDRAM 16mx4	12/4/00	\$3.75
FPM 16mx1	12/4/00	\$3.75
SDRAM 16mx8	12/4/00	\$6.85
EDO 4mx4	12/4/00	\$4.55
FPM 4mx16	12/19/00	\$4.00
EDO 16mx4	12/19/00	\$11.50
EDO 16mx4	12/19/00	\$14.75
SDRAM 16mx4	12/19/00	\$3.75
SDRAM 32mx4	12/19/00	\$7.75
SDRAM 4mx16	12/19/00	\$3.50
SDRAM 8mx16	12/19/00	\$7.00
SDRAM 16mx8	12/19/00	\$6.75
EDO 16mx4	12/19/00	\$4.75
FPM 16mx1	12/19/00	\$3.25
FPM 1mx16	12/19/00	\$4.75
EDO 4mx4	12/19/00	\$4.00
FPM 4mx4	12/19/00	\$4.50
SDRAM 1mx16	12/19/00	\$3.25
FPM 16mx4	12/19/00	\$12.00
FPM 8mx8	12/19/00	\$13.00
SDRAM 8mx8	1/9/01	\$2.68
EDO 1mx16	1/9/01	\$3.70
SDRAM 16mx8	1/9/01	\$5.65
SDRAM 1mx16	1/9/01	\$3.30
SDRAM 32mx4	1/9/01	\$6.25

EDO 4mx16	1/9/01	\$10.90
SDRAM 8mx16	1/9/01	\$6.17
FPM 16mx1	1/9/01	\$3.75
SRAM 128kx8	1/9/01	\$4.50
SRAM 512kx8	1/9/01	\$9.70
SDRAM 4mx16	1/9/01	\$3.15
EDO 4mx4	1/9/01	\$3.90
EDO 8mx8	1/9/01	\$12.50
FLASH 29F040	1/9/01	\$6.00
FPM 16mx4	1/9/01	\$12.00
SDRAM 16mx4	1/9/01	\$3.45
FPM 8mx8	1/9/01	\$13.50
FPM 4mx4	1/9/01	\$4.00
FPM 1mx16	1/9/01	\$4.50
EDO 16mx4	1/9/01	\$10.80
SRAM 32kx8	1/9/01	\$1.85
FLASH 29F010	1/9/01	\$4.60

- d) The business intelligence requires the knowledge of producers and consumers of products described above. For each entity the key products revenue contribution is estimated.

Each entity is identified with its key product contribution

ID	company	year	revenue	electronics	memory
12	Fujitsu	2001	\$20,000,000.00	\$2,500,000,000.	\$1,400,000,000.
11	Fujitsu	2000	\$20,000,000.00	\$6,400,000,000.	\$3,000,000,000.
16	Hitachi	2001	\$66,000,000.00	\$4,180,000,000.	\$840,000,000.0
15	Hitachi	2000	\$67,000,000.00	\$6,860,000,000.	\$1,850,000,000.
14	Hynix	2001	\$4,600,000,000.	\$4,600,000,000.	\$2,000,000,000.
6	Hynix	2000	\$0.00	\$8,100,000,000.	\$6,800,000,000.
4	Infineon	2000	\$6,550,000,000.	\$3,000,000,000.	\$2,700,000,000.
5	Infineon	2001	\$5,100,000,000.	\$1,400,000,000.	\$1,300,000,000.
18	matsusita	0	\$0.00	\$0.00	\$0.00
1	micron	2000	\$6,500,000,000.	\$6,000,000,000.	\$6,000,000,000.
2	micron	2001	\$3,800,000,000.	\$2,700,000,000.	\$2,200,000,000.
22	micron	2002	\$2,589,000,000.	\$2,589,000,000.	\$2,589,000,000.
13	Mosel Vitelic	2000	\$780,000,000.0	\$780,000,000.00	\$500,000,000.0
8	NEC	2001	\$42,000,000.00	\$7,500,000,000.	\$3,000,000,000.
7	NEC	2000	\$45,000,000.00	\$11,000,000,000	\$4,500,000,000.
19	oki	0	\$0.00	\$0.00	\$0.00
21	philips	0	\$0.00	\$0.00	\$0.00
3	Samasung	2000	\$33,000,000.00	\$8,700,000,000.	\$7,500,000,000.
20	st	0	\$0.00	\$0.00	\$0.00
10	Toshiba	2001	\$46,000,000.00	\$8,900,000,000.	\$1,500,000,000.
9	Toshiba	2000	\$50,000,000.00	\$13,000,000,000	\$2,400,000,000.

For an entity, product 1, product 2, and product 3 with percentage of sales contribution is shown.

corporation	Commodity 1	commodity 2	commodity 3
amd 2002-2003	cpu, 65%	flash, 27	IC, 8%
amd, 2000-2001	cpu, 49%	flash, 39%	IC, 8%
atmel	flah, 28%	eeeprom, 15	mcu & logic,
fairchild semi	discrete, 42%	logic, 24%	analog, 22%
hitachi	memories 20%	mcu, 30%	display, 30%
infineon	memory, 30%	wireless	automotive, 25
INTEL, 2000-2001	cpu, 80%	flash	chipset
micron	dram, 87%	flash, 3%	sram, 2%
NEC, Electron	semi, 82%	display 11%	component
on semi	logic	wireless comm	
philips	ic's, 18%	passives, 11%	lights, 14%
texas instrument	logic	dsp	asic, sparc

For each entity key commodities are identified

corporation	commodity	commodity	commodity
compaq	semiconduct	storage	display
dell	semi	storage	display
gateway	semi	storage	display
nortel	dsl	router	
solectron	semi	pcb	disk array
sun	sparc, TI,	storage	display,

For each entity key currency transactions are identified with percentage of each

corporation	currency 1	currency 2	currency 3
apple	eu 33%	japan, 8%	asia-pac, 5%
atmel	eu, 32-34%	asia-pac,	Japan,
compaq	eu, 40%		
dell	Yen, 5%	Cad, 10%	Eu, 7%
fairchild	Asia-Pac, 52%	peso,	korea, 18%
infineon	eu, 50%	asia-pac,	usd, 24%
intel	eu, 24%	asia-pac,	japa, 9%
micron	eu, 17%	asia-pac,	japa, 3%
philips	usd 20%	asia-pac,	la, 3%
sun	yen 20%	euro 20%	bp 20%

e) Marketing intelligence consists of aggregated data so compiled, as shown in Tables 12 and 13.

Table 12 identifies sub sector's aggregate market size, the growth rate, etc. The table showing the number of entities refer to producers. Similar data can be derived from consumer side.

Table 13 shows the producers and consumers of products along with the related market data. The first column shows a producer followed by a consumer of semiconductor sector of electronics business. It further shows that producer's and consumer's commodity index (memories) are common, but each with different contributing factor to their operating margin (derived from revenue and cost of goods sold).

f) Price indexing calculation for a group begins with:
SUB-SUB-SUBGROUP: 128M

	0.81b	0.4b	0.2b	0.1
	32mx4	16mx8	8mx16	others(pc133, ddr,rd)
12-4-00 closing spot	\$8.00	\$6.85	\$7.20	
shipped before previous change:	25000	10000	7500	
12-19-00 closing spot	\$7.75	\$6.75	\$7.00	
shipped this period	18000	7500	6000	

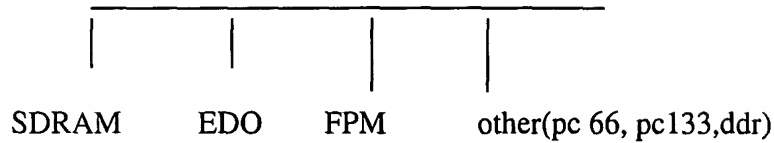
AVERAGE PRICE FOR 128m: \$7.375

Previous average price: \$7.589

index of

$$128m=100(18000*7.75+7500*6.75+6000*7)/(25000*8+10000*6.85+7500*7.2)=73.18$$

SUB-SUBGROUP BREAKDOWN OF 64 M



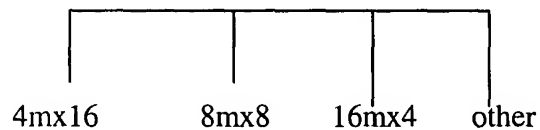
SUB-SUB-SUBGROUP: 64 MB SDRAM (cell index)

	2.5b	1.5 b	1b	1.5b
	4MBx16	16MBx4	8MBx8	OTHERS
shipped in previous period	75,000	30,000	20,000	
shipped in this period	55,000	20,000	10,000	
closing spot as of 12-4-00	\$4.00	\$3.75	\$4.25	
currently as of 12-19-00	\$3.50	\$3.75	\$4.25	
average price for 64 M: \$4.05;				
previous average price: \$ 3.98				
$I=100(55000*3.5+20000*3.75+10000*4.25/75000*4+30000*3.75+20000*4.25)=62.3$				

SUB-SUB-SUBGROUP: 64 MB EDO

	4mx16	8mx8	16mx4	other
closing spot on 12-04-00:	\$5.25	12	16.50	na
shipped previous..	25,000	7000	6000	na
closing spot on 12-19-00:	\$4.75	11.50	14.75	na
shipped this period	15000	5000	4000	na
$I=100(15000*4.75+5000*11.5+4000*14.75)/(25000*5.25+7000*12+6000*16.5)=59.74$				
Average price for 64 EDO on 12-04-00 \$ 8.27				
Average price for 64 EDO on 12-19-00 \$ 7.82				

SUB-SUB-SUBGROUP: 64MB FPM



closing spot on 12-04-00

	\$4.95	\$13.50	12.5	na
shipped	15000	7000	5500	na
closing spot on 12-19-00				
	\$4.00	13.00	12	na
shipped	10000	5000	2000	na

$I=100(10000*4+5000*13+2000*12)/(15000*4.95+7000*13.5+5500*12.5)=54.31?$
 Average price on 12-04-00 \$8.64
 Average price on 12-19-00 \$7.58

SUB-SUBGROUP16M breakdown

EDO	FPM	SDRAM	other

SUB-SUB-SUBGROUP: 16MB EDO

Index for 16 m EDO

	0.5b 1mx16	0.2b 4mx4	0.3b others
--	---------------	--------------	----------------

previous closing spot: \$3.75 \$4.55 \$3.5
 shipped then 25,000 12,000 15,000
 12-19-00 spot \$3.75 \$4.00 \$3.5
 shipped in this period 18,000 8,000 10,000
 average price for 16M: \$3.74
 previous average price=\$3.86
 $I=100(18000*3.75+8000*4+10000*3.5/25000*3.75+12000*4.55+15000*3.5)=66.98$

SUB-SUB-SUBGROUP: 16M FPM

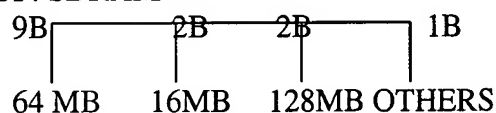
	1mx16	16mx1	4mx4	other
closing spot 12-04-00	\$4.75	3.75	5.50	
shipped	30,000	15000	12000	na
closing spot 12-19-00	\$4.75	\$3.25	4.5	na
shipped	18000	7500	8000	na
$I=100(18000*4.75+7500*3.25+8000*4.5)/(30000*4.75+15000*3.75+12000*5.5)=55.10$				
Average price on 12-04-00	\$4.65			
Average price on 12-19-00	\$4.35			

SUB-SUB-SUBGROUP: 16M SDRAM

	1mx16	2mx8	other
spot closing on 12-04-00			
	\$3.75	4.50	na
shipped	20000	na	na
spot closing 12-19-00	3.25	na	na
shipped	10000	na	na
$I=100(10000*3.25)/(20000*3.75)=43.33$			

ANOTHER APPROACH (calculating index based on technology)

SUB-SUBGROUP: SDRAM



FOR sdram, pc-100 :

According to above breakdown simple average prices=5.12

according to above breakdown 187,500

12-19-00 closing spot: according to above breakdown=5.06

shipped now: 85,000+36,000+32,000=153,000

according to above breakdown= 126,500

SUB-SUGROUP: EDO

	64m	16m	128m
12-04-00	\$10.56	\$3.86	na
total shipment	47000	52000	89000
12-19-00	\$ 9.56	\$3.74	na
total shipment	23000	36000	59000

$I=100(23000*9.56+36000*3.75)/(47000*10.56+52000*3.86)$
 $=100(354520)/(697040)=50.86$

SUB-SUBGROUP: FPM

12-04-00	\$7.13	\$4.96	na
shipment	27500	57000	84500
12-19-00	\$6.58	\$4.58	na
shipment	17000	33500	50500

$I=100(17000*6.58+33500*4.58)/(27500*7.13+57000*4.96)=$
 $100(265290)/(478795)=55.41$

SUB-GROUP:DRAM

	14B SDRAM	2B EDO	2B FPM	1B DDR	1/2B RDR	1/2B OTHER
12-04-00	\$5.12	\$7.21	\$6.05	na	na	na
shipment	187500	89000	84500	na	na	na
12-19-00	\$5.06	\$6.65	\$5.58	na	na	na
shipment	126500	59000	50500	na	na	na

$I=100(5.06*126500+6.65*59000+5.58*50500)/(5.12*187500+7.21*89000+6.05*84500)$
 $I 100(1314230/ 2112915)=62.20$

Closing spot price on 12-04-00 \$5.85

Shipped then 361000

Shipped last 236000

Closing spot price on 12-19-00 \$5.57

COMPUTING SRAM, FLASH and other memories

SRAM:

0.5 b	0.2b	0.4b	0.1b	0.25b	0.1b
512kx8 dip	512kx8tsop	128kx8dip	128kx8sop	32kx8 fast cache	32kx8 slow

average price on 12-04-00

	\$10.00	\$9.50	\$5.50	\$4.50	\$1.85	\$2.35
shipment	10000	3000	5000	0	4000	na

average price on 12-19-00

	\$10	\$9.50	\$5.50	\$4.50	\$1.85	na
shipment	5000	1000	2000	1000	1500	na

$$I=100(5000*10+1000*9.5+2000*5.5+1000*4.5)/(10000*10+3000*9.5+5000*5.5+0+4000*1.85)$$

$$=100(75000)/(163400)=45.90$$

average closing spot 12-04-00:\$7.43

average spot closing 12-19-00: \$7.144

FLASH:

data on market size

	1M	32M	16M	8M	4M
closing spot on 12-04-00	\$30	15	11	7.00	5.0
shipment	2000	5000	8000	10000	4000
closing spot on 12-19-00	\$24	\$12.00	\$9.00	\$6.50	\$4.85
shipment	1000	3000	4000	4500	3000

$$I=100(1000*24+3000*12+4000*9+4500*6.5+3000*4.85)/(2000*30+5000*15+8000*11+10000*7+4000*5)=100(139800)/(313000)=44.66$$

Average spot 12-04-00: \$10.72

Shipment: 29000

average spot closing 12-19-00:\$9.02

shipment;15500

MEMORY GROUP

20B	3B	3B	1.5B	2.5B
DRAM	SRAM	FLASH	PROM	VRAM/GRAM

Closing spot 12-04-00

	\$5.85	\$7.43	\$10.72	na	na
Shipment	361000	22000	29000	na	na

Closing spot 12-19-00

	\$5.57	\$7.14	\$9.02		
Shipment	236000	10500	15500		

$$I = 100(236000 * 5.57 + 10500 * 7.14 + 15500 * 9.02) / (361000 * 5.85 + 22000 * 7.43 + 29000 * 10.72)$$

$$= 100(1529300) / (2586190) = 59.13$$